



# 2023 - 2027 CAPITAL PLAN



# 2023 - 2027 CAPITAL PLAN

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The development of the 2023–2027 Capital Plan continues to be the result of the collective efforts of Council, Senior Administration, and Staff. This Capital Plan aligns with the 2023–2025 Operational Budget and focuses exclusively on the maintenance of core services and the infrastructure required to provide them.

The current Capital Plan, like the 2022 Plan, continues to focus on a short-term window of 5 years as Administration continues to gather key information to update the Town's long-term plan. Infrastructure Services has been hard at work performing updated condition assessments of key assets to both identify where investment is required and estimate what those costs will be. This information will be presented to Council in 2023 to highlight for Council where the Town's infrastructure needs renewal, replacement or additions and allow Council to identify priorities. The intent is to move to a longer-term 10-year Capital Plan beginning in 2024. This plan will continue to receive updates as the Town acquires additional information on infrastructure condition and needs through initiatives such as the Asset Management Project and update to the Utilities Master Plan.

### Financing Sources

Capital Projects are funded in four primary ways – reserves, off-site levies, grant funding or debt.

#### Town Capital Reserves include:

- General Capital Projects
- Transportation Projects
- Parks, Recreation, and Culture
- Safety Initiative
- Fleet and Equipment Replacement
- Water Capital Projects
- Sanitary Capital Projects
- Stormwater Capital Projects

#### Off-site Levy Reserves Include:

- Transportation
- Sanitary
- Water
- Stormwater

As noted in the 2022 Capital Plan, the Town's Tax-Supported Capital Reserves are largely depleted due to significant investment in infrastructure in recent years. This issue has been compounded by a lack of meaningful additions to capital reserves in recent years. Tax supported operations have not been generating sufficient revenue to support operations, resulting in no net revenue to support reserve contributions. Furthermore, operational deficits from tax supported operations will consume the majority of the 2023 surplus from utilities leaving approximately \$317,000 to be transferred to reserves while the 2023 Capital Plan utilizes more than 2.4 million in reserves. Provincial grant funding continues to be yet another challenge as funding levels remain at historically low numbers. However, the

Town is optimistic funding levels will improve with the implementation of the new Local Government Fiscal Framework in 2024.

### Capital Grant Programs

#### Municipal Sustainability Initiative (MSI)

- MSI is the Government of Alberta's primary municipal capital grant program, which includes the funding envelope of the former Basic Municipal Transportation Grant (BMTG)

#### Canada Community-Building Fund (CCBF)

- Formerly known as the Federal Gas Tax Fund (FGTF)
- CCBF is the primary municipal capital grant program of the Government of Canada.
- The CCBF funding is utilized for principle payments on the Morinville Leisure Centre debenture.

### 2023 Capital Plan Funding

As noted previously, funding options for the 2023 Capital Plan were limited. While utility supported reserves are strong, tax support reserves are depleted. When you then consider that funding from the provincial capital grants is at the lowest level in over a decade, difficult decisions were required.

Inflation is at an all time high, driving up costs of both operational and capital expenses as well as everyday expenses of Town residents. This challenging economic situation resulted in difficult Operating and Capital Budget discussions. Given the impact that inflation is having on residents, Council was reluctant to increase the municipal tax rate, ultimately settling on an increase of 3.5%, and amount which still required significant service level reductions to achieve a balanced consolidated budget. This meant there was no appetite for additional tax increases amongst Council for capital expenses, requiring Administration to be creative in finding ways to fund needed renewal and maintenance programs.

First the limited MSI funding from the province was allocated, including an anticipated carry over of 2022 funding that, based on historical data, was likely to go unspent. Capital projects include contingency funding to address any unanticipated cost overruns, but in many cases that contingency is not required and can be carried over to fund other projects – this is where the MSI carry-over estimates are derived from.

Second, due largely to an extended hiring freeze, 2022 Operational Expenses were, at the time of the budget preparation, trending toward a larger surplus that originally budgeted for. As such Administration anticipated as much as a \$2 million increase to reserve transfers, thus propping up reserves and enabling them to fund the remaining 2023 Capital Plan expenses without a significant reduction in

overall reserves. Ultimately the Capital Plan utilizes reserves to fund all expenses not covered by grant funding. However, the overall impact to reserve balances resulting from the \$2.22 million drawdown will be mitigated in large part by the larger than expected contribution to reserves from the 2022 surplus.

**Capital Plan Format**

As with the Operational Budget, Council and Administration have altered slightly the format and style of the Capital Plan to move away from the tax supported vs utility supported view of the organization and instead focus more on a consolidated, organization wide approach. In this light, the Capital Plan has been modified to include two main categories – Recurring Renewal Programs and Growth and Value-Added Projects.

Recurring Renewal Programs are focused on the maintenance and upkeep of infrastructure we already have. These programs are intended to ensure the Town continues to provide the same services Council and residents expect and that those services meeting current requirements, regulations and legislation. Examples include road rehabilitation, playground renewal and sanitary sewer re-lining.

Growth and Value-Added Projects are those focused on accommodating growth or providing a new program or service as directed by Council. Projects could include upgrades to road infrastructure such as signalization changes, the addition of new recreational facilities, or expanding the capacity of water/sewer lines to accommodate new residents.

For 2023 there are only two projects that are Growth and Value-Added, the vast majority of investment for 2023 is focused on renewal.

**2023 Recurring Renewal Programs**

**Transportation**

• Residential Road Rehabilitation	\$824,980
• Main and Arterial Road Rehabilitation	\$350,000
• Sidewalk Rehabilitation	\$250,000

**Open Spaces, Parks and Recreation**

• Parks Infrastructure Rehabilitation	\$60,000
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**Utilities**

• Sanitary Sewer Trunk and Manhole Relining	\$300,000
• Utilities Infrastructure Renewal	\$325,000

**Buildings**

• Major Repairs and Refurbishments	\$165,000
• MCCC Boiler Replacement	\$150,000

**Fleet**

• Fleet and Equipment Replacements	\$975,000
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**Growth and Value-Added Projects**

**Buildings**

Town Hall Backup Generator – Design	\$35,000
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**Corporate**

Fire Department AFRRCS Radio Communications	\$150,000
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### Mission, Vision, Values and Principles

The Mission, Vision, Values and Principles statements provide direction for everything that happens in the municipality. They bring focus to Council and Administration on where the organization is going and what it is trying to achieve in response to the needs of residents. They define the core values of the organization and how people are expected to behave as public servants.

## OUR MISSION

Working together to build a complete community for today and the future through our commitment to the well-being of Morinville



## OUR VISION

Morinville, embracing our past; building pride in our future



## OUR CORE VALUES

Morinville’s Council and Administration have endorsed the following core values which govern the way the municipality makes decisions, how we interact with others and how we conduct ourselves

- Integrity and Respect • Leadership and Innovation
- Accountability and Service Excellence • Teamwork and Responsiveness • Partnership and Collaboration



### Municipal Sustainability Plan (MSP)

The Municipal Sustainability Plan provided high level, long-term strategic direction to guide community decision making toward a sustainable future. The MSP is organized around six “sustainability” pillars that represent the diverse aspects of the community including: governance, cultural, social, economic, infrastructure and environment.



**CAPITAL PROJECTS**

	Trigger	2023	2024	2025	2026	2027
<b>REOCCURRING RENEWAL PROGRAMS</b>						
<b>Transportation</b>						
Residential Road Rehab	Asset Mgmt.	\$824,980.00	\$1,600,000.00	\$1,600,000.00	\$1,600,000.00	\$1,600,000.00
Main & Arterial Road Rehab	Asset Mgmt.	\$350,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00
Alley & Parking Lot Program	Asset Mgmt.	\$-	\$30,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Sidewalk Rehab Program	Asset Mgmt.	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00
<b>Open Spaces, Parks, and Recreation</b>						
Parks Infrastructure Rehab Program (Parks, Playgrounds, Sports Fields, Furniture)	Asset Mgmt.	\$60,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Multi-Use Trail Development and Rehab	Asset Mgmt.	\$-	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
<b>Utilities</b>						
Underground CCTV Inspection	Asset Mgmt.	\$-	\$50,000.00	\$60,000.00	\$70,000.00	\$80,000.00
Sanitary Sewer Trunk and Manhole Relining	Asset Mgmt.	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00
Utilities Infrastructure Renewal Program (Hydrants, Manholes, Pipes, Culverts)	Asset Mgmt.	\$325,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00
<b>Buildings</b>						
MCCC Boiler Replacement	Asset Mgmt.	\$150,000.00				
Municipal Buildings - Major Repairs and Refurbishments	Asset Mgmt.	\$165,000.00	\$200,000.00	\$150,000.00	\$150,000.00	\$150,000.00
<b>Fleet</b>						
Fleet & Equipment Replacements	Asset Mgmt.	\$975,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
<b>Subtotal Reoccurring Renewal Programs</b>		<b>\$3,399,980.00</b>	<b>\$3,980,000.00</b>	<b>\$4,010,000.00</b>	<b>\$4,020,000.00</b>	<b>\$4,030,000.00</b>

## 2023 Consolidated Capital Plan (continued)

Table continued from page 7.

### CAPITAL PROJECTS

	Trigger	2023	2024	2025	2026	2027
<b>GROWTH AND VALUE ADDED PROJECTS</b>						
<b>Transportation</b>						
Pedestrian Safety Improvements	Ped. Plan		\$270,000.00	\$130,000.00		
Intersection Improvements Projects						
100 Ave/Grandin Drive - DLU	TMP		\$330,000.00			
100 Ave/Grandin Drive - C	TMP				\$1,200,000.00	
Cardiff Road & 100th Street - DLU	TMP		\$360,000.00			
Cardiff Road & 100th Street - C	TMP				\$1,650,000.00	
101 Ave & 100 Street - DLC	TMP					
100 Street & 107 Ave - DLUC	TMP					\$750,000.00
100 Street & 95 Ave - DLUC	TMP					
100 Street & 94 Avenue - DLUC	TMP					
100 Ave & 100 Street - DLUC	TMP					
Arterial Upgrades - 100st, 90Ave to 87Ave c/w Multi-Use Trail	TMP					
Overhead pedestrian flashing beacon system - 87Ave/100St	TMP					
East Boundary Road Projects						
East boundary road improvements - Land Acquisition	TMP					
East boundary road improvements Stage 1 - Manawan to Hwy 642	TMP					
East boundary road improvements Stage 2 - Cardiff to CN Tracks	TMP					
East boundary road improvements Stage 3 - Hwy 642 to CN Tracks	TMP					
East Boundary Road - CN Tracks At-Grade Crossing	TMP					
East Boundary Road - Bridge Replacement	TMP					
<b>Open Spaces, Parks and Recreation</b>						
MLC 77 Acre Site Development						
Tennis Court Reconstruction						
<b>Utilities</b>						
Waterline Replacement - 99 Ave from 95 Street to 92 Street					\$300,000.00	
Vac Truck Slurry Drying Pad				\$250,000.00		
Fish Screen Heritage Lake			\$25,000.00			
Diesel Air Compressor			\$25,000.00			
Waterline Upgrades						
Waterline Upgrade 165m Length - 99 Ave & 104 Street	UMP					
Waterline Upgrade 105m Length - 101 Ave & 104 Street	UMP					
Waterline Upgrade 70m Length - 100 Ave & 98 Street	UMP					
Waterline Upgrade 85m Length - 98 Avenue and 98 Street	UMP					
Waterline Upgrade 85m Length - 99 Avenue and 107 Street	UMP					
Add 3rd pump at Oakmont Booster Stations (100 lps) & Replace Existing	UMP					
Pumps	UMP					
Upgrade Pump at Pumphouse #1						



Table continued from page 8.

**CAPITAL PROJECTS**

	Trigger	2023	2024	2025	2026	2027
<b>GROWTH AND VALUE ADDED PROJECTS</b>						
Sanitary Pipe Upgrades						
Sanitary Upgrade 125m Length - 101AVE TRUNK FROM 100ST TO 99ST	UMP					\$130,000.00
Sanitary Upgrade 225m Length - 101AVE TRUNK FROM 101A ST TO 100ST	UMP					\$209,000.00
Sanitary Upgrade 225m Length -100ST MAIN FROM 101AVE TO 100AVE	UMP					\$171,000.00
Sanitary Upgrade 475m Length - GRANDIN DRIVE FROM 98AVE TO 101AVE	UMP					\$1,500,000.00
Sanitary Upgrade 175m Length - 97A Ave from 99St to 97St	UMP					
Business Park Lift Station Add Pump to 70L/s	UMP					
Business Park Forcemain	UMP					
Westwinds Lift Station Add Pump to 27L/s	UMP					
Westwinds Forcemain	UMP					
Business Park Forcemain & Cardiff	UMP					
Business Park Forcemain & Rail Crossing	UMP					
Sanitary Upgrade 525m Length - 87 Ave from 100St to 95St	UMP					
Business Park Lift Station Add Pump to 146 L/s	UMP					
Westwinds Lift Station Add Pump to 50L/s	UMP					
Buildings						
Salt and Sand Storage Shed		\$-	\$300,000.00			
Enforcement Services Trailer / RCMP Addition		\$-	\$250,000.00			
Infrastructure Services Building Replacement Design				\$600,000.00		
Infrastructure Services Building Replacement Construction						\$7,000,000.00
Public Works Additional Storage (Flammable Materials, Grader Blades)		\$-	\$60,000.00			
Replacement Protective Services Facility						
FD Fire Hall Expansion - Station 1						
MCCC Main Hall Sound System Upgrade						
MCCC Bleacher Replacement		\$-	\$180,000.00			
MCCC Concrete Floors		\$-	\$140,000.00			
MCCC Exterior Concrete Front Entrance		\$-	\$200,000.00			
MLC Personal Training and Fitness Space		\$-	\$56,050.00			
Town Hall Backup Generator		\$35,000.00	\$170,000.00			
MLC Exterior Paving - Current gravel road						
MLC Phase 2 - Aquatics, Expanded Fitness & Common Area						
MLC Phase 3 - Added Ice Surface, Outdoor Rink, Curling Rink						
Corporate						
FD AFRRCS Radio Communications		\$150,000.00				
<b>Subtotal Growth and Value Added Projects</b>		<b>\$185,000.00</b>	<b>\$2,366,050.00</b>	<b>\$980,000.00</b>	<b>\$3,150,000.00</b>	<b>\$9,760,000.00</b>
<b>Total Combined</b>		<b>\$3,584,980.00</b>	<b>\$6,346,050.00</b>	<b>\$4,990,000.00</b>	<b>\$7,170,000.00</b>	<b>\$13,790,000.00</b>

## CAPITAL PROJECTS

	2023	2024	2025	2026	2027
<b>Funding Sources</b>					
Capital Grants (MSI)	\$1,939,300.00	\$1,990,895.00	\$1,998,634.25	\$1,999,795.14	\$1,999,969.27
Reserve Transfers	\$1,495,680.00	\$4,355,155.00	\$2,391,365.75	\$2,320,204.86	\$2,540,030.73
Debentures	\$-		\$600,000.00	\$2,850,000.00	\$9,250,000.00
Property Tax	\$150,000.00				
<b>Total Funding 2022</b>	<b>\$3,584,980.00</b>	<b>\$6,346,050.00</b>	<b>\$4,990,000.00</b>	<b>\$7,170,000.00</b>	<b>\$13,790,000.00</b>

	2022	2023	2024	2025	2026	2027
<b>Reserve Balance</b>						
<b>Capital Reserves</b>						
Beginning	\$11,389,148.00	\$13,853,652.31	\$12,677,540.31	\$10,771,164.31	\$11,088,254.56	\$11,268,049.70
Additions (estimated for 2026/2027)	\$1,484,718.60	\$319,568.00	\$1,488,779.00	\$2,578,456.00	\$2,500,000.00	\$2,500,000.00
Drawdowns	\$979,785.71	-\$1,495,680.00	-\$3,395,155.00	-\$2,261,365.75	-\$2,320,204.86	-\$2,540,030.73
Balance	\$13,853,652.31	\$12,677,540.31	\$10,771,164.31	\$11,088,254.56	\$11,268,049.70	\$11,228,018.97
<b>Growth Reserves Offsite Levies</b>						
Beginning	-\$3,719,464.85	-\$3,135,597.30	-\$2,694,619.30	-\$2,787,375.30	-\$1,022,036.30	-\$1,022,036.30
Additions (estimated)	\$518,625.55	\$440,978.00	\$867,244.00	\$1,895,339.00	\$-	\$-
Drawdowns	\$65,242.00	\$-	-\$960,000.00	-\$130,000.00	\$-	\$-
Balance	-\$3,135,597.30	-\$2,694,619.30	-\$2,787,375.30	-\$1,022,036.30	-\$1,022,036.30	-\$1,022,036.30
<b>Ending Capital Reserve Balance</b>	<b>\$10,718,055.01</b>	<b>\$9,982,921.01</b>	<b>\$7,983,789.01</b>	<b>\$10,066,218.26</b>	<b>\$10,246,013.40</b>	<b>\$10,205,982.67</b>

### Debt Management

Section 276(2) of the Municipal Government Act (MGA) requires that debt and debt limits as defined by Alberta Regulation 255/20000 be disclosed as follows:

Debt Management Policy - FS83-2016

Debt Limit is calculated at 1.5 times revenue of the Town and the Debt Service Limit is calculated as 0.25 times such revenue.

Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs.

December 31, 2022 Long Term Debt Balances	Debt Limit	Debt Servicing Limit
Debt Limit	36,651,728	6,108,621
Outstanding Debt	(18,243,168)	(1,562,570)
Available Debt Limit	18,408,560	4,546,051
<b>Available based on 85% Self Imposed Limit</b>	<b>15,647,276</b>	<b>3,864,143</b>

**Long Term Debt**

The Town of Morinville long term debt totals \$18,243,167.67 at the end of 2022.

YEAR	TOTAL	ARENA RENOVATIONS				CIVIC PLAZA			
		Principal	Interest	Total Payment	Balance	Principal	Interest	Total Payment	Balance
2016	2,430,555.51				339,970.87				2,090,584.64
2017	2,206,531.91	48,739.10	19,292.61	68,031.71	291,231.77	175,284.50	53,716.91	229,001.41	1,915,300.14
2018	12,974,936.57	51,663.44	16,301.93	67,965.37	239,568.33	179,931.90	49,064.15	228,996.04	1,735,368.24
2019	18,224,396.70	54,763.25	13,131.80	67,895.05	184,805.08	184,702.51	44,288.03	228,990.54	1,550,665.73
2020	17,336,442.20	58,049.05	9,771.46	67,820.51	126,756.03	189,599.61	39,385.27	228,984.88	1,361,066.12
2021	16,419,910.56	61,531.99	6,209.51	67,741.50	65,224.04	194,626.55	34,352.53	228,979.08	1,166,439.57
2022	18,243,167.65	65,224.04	2,433.84	67,657.88	0.00	199,786.77	29,186.35	228,973.12	966,652.80
2023	17,207,414.99					205,083.80	23,883.20	228,967.00	761,569.00
2024	16,141,520.55					210,521.29	18,439.44	228,960.73	551,047.71
2025	15,044,592.47					216,102.93	12,851.35	228,954.28	334,944.78
2026	13,915,712.07					221,832.57	7,115.10	228,947.67	113,112.21
2027	12,868,535.07					113,112.21	1,359.09	114,471.30	0.00
2028	11,906,634.63								
2029	10,916,054.76								
2030	9,895,925.75								
2031	8,845,351.16								
2032	7,763,407.04								
2033	6,649,141.02								
2034	5,501,571.44								
2035	4,319,686.52								
2036	3,102,443.31								
2037	1,848,766.78								
2038	557,548.88								
2039	182,443.02								
<b>Total</b>	<b>234,502,690.59</b>	<b>339,970.87</b>	<b>67,141.14</b>	<b>407,112.01</b>	<b>0.00</b>	<b>2,090,584.64</b>	<b>313,641.41</b>	<b>2,404,226.04</b>	<b>0.00</b>



## Statement of Reserves Projected Balance

	Opening Balance	Additions	Drawdowns	Closing Balance
<b>Operating Reserves</b>				
1 Tax Stabilization	\$(1,917,432.37)	-	-	\$(1,917,432.37)
2 Utility Stabilization	\$673,835.50	-	-	\$673,835.50
3 Snow Removal	\$20,059.00	12,735.00	-	\$32,794.00
4 Facility Infrastructure	\$-	-	-	\$-
	<b>\$(1,223,537.87)</b>	<b>\$12,735.00</b>	<b>\$-</b>	<b>\$(1,210,802.87)</b>
<b>Capital Reserves</b>				
5 General Capital Projects	\$(422,109.83)	293,320.00	209,396.00	\$(338,185.83)
6 Transportation Projects	\$340,861.66	206,180.00	-	\$547,041.66
7 Parks, Recreation, & Culture	\$468,478.99	100,000.00	272,985.15	\$295,493.84
8 Safety Initiative	\$166,449.38	9,358.00	29,834.20	\$145,973.18
9 Land	\$257,137.45	246,683.31	62,339.01	\$441,481.75
10 Fleet & Equipment Replacement	\$451,982.61	191,180.00	121,688.50	\$521,474.11
11 Water Capital Projects	\$5,714,040.22	255,000.00	-	\$5,969,040.22
12 Sanitary Capital Projects	\$3,959,542.96	182,967.60	214,092.00	\$3,928,418.56
13 Stormwater Capital Projects	\$452,764.49	-	69,451.00	\$383,313.49
	<b>\$11,389,147.93</b>	<b>\$1,484,688.91</b>	<b>\$979,785.86</b>	<b>\$11,894,050.98</b>
<b>Off-site Levies</b>				
14 Transportation	\$199,531.86	173,790.98	65,242.00	\$308,080.84
15 Sanitary	\$(469,781.37)	229,295.87	-	\$(240,485.50)
16 Water	\$(3,449,215.34)	125,368.87	-	\$(3,323,846.47)
17 Stormwater	\$-	35,456.02	-	\$35,456.02
	<b>\$(3,719,464.85)</b>	<b>\$563,911.74</b>	<b>\$65,242.00</b>	<b>\$(3,220,795.11)</b>
<b>TOTAL</b>	<b>\$6,446,145.21</b>			<b>\$7,462,453.00</b>



## Capital Grant Utilization

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### Grants - MSI Funding

	2023
2023 Allocation	\$1,024,000
2022 Estimated Carry Over	\$765,300
Project Carry Over	\$150,000
<b>Total</b>	<b>\$1,939,300</b>

### Grants - MSI Utilization

	2023
Residential Road Rehab	\$824,980
Arterial Road Rehab	\$143,820
Sidewalk Rehab	\$250,000
Fleet Replacement	\$570,000
AFRRCS Radio Comms	\$150,000
<b>Total</b>	<b>\$1,939,300</b>

### Grants - Canada Community Building Fund (Formerly Gas Tax Fund)

	2023
<b>Funding</b>	
2023 Allocation	\$592,847
<b>Utilization</b>	
2023 MLC Debt Principle	\$592,847

## 2023 Capital Projects – Recurring Renewal Projects

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### 2023

Residential Road Rehabilitation	\$824,980
Main and Arterial Road Rehabilitation	\$350,000
Sidewalk Rehabilitation Program	\$250,000
Parks Infrastructure Rehabilitation Program	\$60,000
Sanitary Sewer Trunk and Manhole Relining	\$300,000
Utilities Infrastructure Renewal Program	\$325,000
MCCC Boiler Replacement	\$150,000
Municipal Buildings – Major Repairs and Replacements	\$165,000
Fleet and Equipment Replacements	\$975,000
	<b>\$3,399,980</b>

## 2023 Capital Projects – Growth and Value-Added Projects

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### 2023

Town Hall Backup Generator (Planning Phase)	\$35,000
Fire Department AFRRCs Radio Communications	\$150,000
	<b>\$185,000</b>

2024	
Residential Road Rehabilitation	\$1,600,000
Main and Arterial Road Rehabilitation	\$300,000
Alley and Parking Lot Program	\$30,000
Sidewalk Rehabilitation Program	\$250,000
Parks Infrastructure Rehabilitation Program	\$100,000
Multi-Use Trail Development and Rehab	\$100,000
Underground CCTV Inspection	\$50,000
Sanitary Sewer Trunk and Manhole Relining	\$300,000
Utilities Infrastructure Renewal Program	\$300,000
Municipal Buildings – Major Repairs and Replacements	\$200,000
Fleet and Equipment Replacements	\$750,000
	<b>\$3,980,000</b>

2024 Capital Projects – Growth and Value-Added Projects

2024	
Pedestrian Safety Improvements	\$270,000
100th Ave and Grandin Drive (Design Phase)	\$330,000
Cardiff Road and 100th Street (Design Phase)	\$360,000
Fish Screen – Heritage Lake	\$25,000
Diesel Air Compressor	\$25,000
Salt and Storage Shed	\$300,000
Enforcement Services Trailer / RCMP Addition	\$250,000
Public Works Additional Storage	\$60,000
MCCC Bleacher Replacement	\$180,000
MCCC Concrete Floors	\$140,000
MCCC Exterior Concrete Front Entrance	\$200,000
MLC Personal Training and Fitness Space	\$56,050
Town Hall Backup Generator (Planning Phase)	\$170,000
	<b>\$2,366,050</b>

## 2025 Capital Projects – Recurring Renewal Projects

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2025	
Residential Road Rehabilitation	\$1,600,000
Main and Arterial Road Rehabilitation	\$300,000
Alley and Parking Lot Program	\$100,000
Sidewalk Rehabilitation Program	\$250,000
Parks Infrastructure Rehabilitation Program	\$100,000
Multi-Use Trail Development and Rehab	\$100,000
Underground CCTV Inspection	\$60,000
Sanitary Sewer Trunk and Manhole Relining	\$300,000
Utilities Infrastructure Renewal Program	\$300,000
Municipal Buildings – Major Repairs and Replacements	\$150,000
Fleet and Equipment Replacements	\$750,000
	<b>\$4,010,000</b>

## 2025 Capital Projects – Growth and Value-Added Projects

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2025	
Pedestrian Safety Improvements	\$130,000
Vac Truck Slurry Drying Pad	\$250,000
Infrastructure Services Building Replacement (Design Phase)	\$600,000
	<b>\$980,000</b>

2026	
Residential Road Rehabilitation	\$1,600,000
Main and Arterial Road Rehabilitation	\$300,000
Alley and Parking Lot Program	\$100,000
Sidewalk Rehabilitation Program	\$250,000
Parks Infrastructure Rehabilitation Program	\$100,000
Multi-Use Trail Development and Rehab	\$100,000
Underground CCTV Inspection	\$70,000
Sanitary Sewer Trunk and Manhole Relining	\$300,000
Utilities Infrastructure Renewal Program	\$300,000
Municipal Buildings – Major Repairs and Replacements	\$150,000
Fleet and Equipment Replacements	\$750,000
	<b>\$4,020,000</b>

2026 Capital Projects – Growth and Value-Added Projects

2026	
100th Ave and Grandin Drive (Construction Phase)	\$1,200,000
Cardiff Road and 100th Street (Construction Phase)	\$1,650,000
Waterline Replacement – 99 Ave from 95 Street to 92 Street	\$300,000
	<b>\$3,150,000</b>

2027 Capital Projects – Growth and Value-Added Projects

2027	
100 Street and 107 Ave (Design Phase)	\$750,000
Sanitary Upgrade – 101 Ave Trunk from 100 Street to 99 Street	\$130,000
Sanitary Upgrade – 101 Ave Trunk from 101A Street to 100 Street	\$209,000
Sanitary Upgrade – 100 Street Main from 101 Ave to 100 Ave	\$171,000
Sanitary Upgrade – Grandin Drive from 98 Ave to 101 Ave	\$1,500,000
Infrastructure Services Building Replacement (Construction Phase)	\$7,000,000
	<b>\$9,760,000</b>

# 2023-2027 **CAPITAL PLAN**



10125 100 Avenue | Morinville, AB | Phone: 780-939-4361 | [www.morinville.ca](http://www.morinville.ca)